

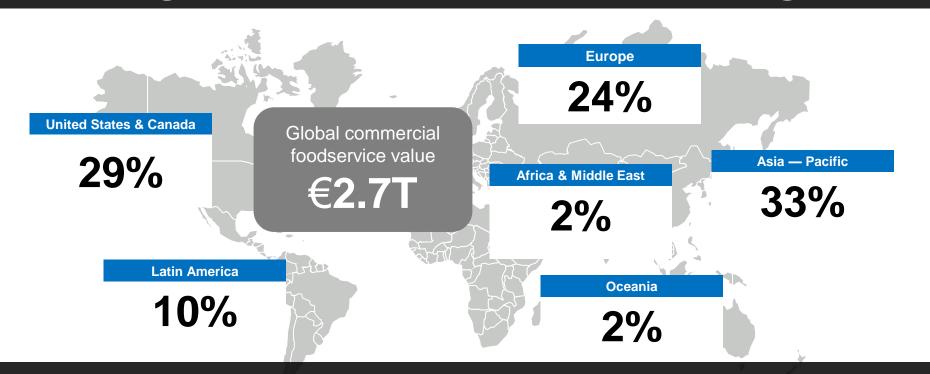
Today I want to discuss...

Top consumer trends changing foodservice

2 How Ireland is responding to global trends

3 The winning restaurant formula

The global foodservice market is huge...



... and global trends can be seen across the world





EATERTAINMENT

Consumers want a
unique experience
where they can connect
with others over a meal



Community Ties

Charitable partnerships





Giving back



Sourcing transparency, provenance focus









BIG ACTING SMALL

3

Consumer backlash against big brands is intensifying

And yet... what do these brands have in common?





















4

NOW, NOW, NOW

Consumers expect food on demand and new services evolving to meet their immediate needs



Recipe boxes making an impact







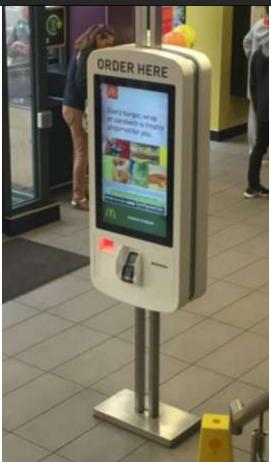
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PERSONALIZATION

Consumers want to be able to tailor their dining experience to their own preferences

Technology helps "customize" an experience











Retailers encroaching on the foodservice occasion





FAST FOOD REFRESH Consumers gravitate to

"better" fast food,
transforming and
diversifying the industry

Daypart expansion can be key



Alcohol is a hot QSR trend







10 commonalities for growth concepts

Local focus

Green practices

Commitment to culture

Simple differentiation

Tech-enabled

Better/healthy

Community support

Beverage focus

Craft preparations

Farm-fresh

Never forget the winning restaurant formula





Conclusions

- Global trends impacting foodservice
- 2 Disruptors starting to appear in Ireland
- 3 "Foodservice" competition has expanded
- Trends play out over a longer timeframe
- 5 Focus on building a winning formula for success

Thank you for your time!



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