ALIMENTATION COUCHE-TARD INC.

FOOD SERVICE SEMINAR 2018

7th November 2018 Paul Doggett





ONE MAN AND A BOAT







WHO ARE CIRCLE K





NORTH AMERICAN NETWORK



Total network of 7,888 stores in North America



EUROPEAN NETWORK

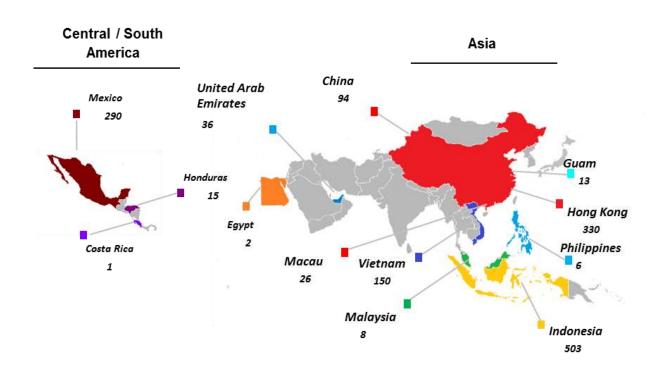


2,659 stores in 9 countries in Europe. Rebranding has taken place in all countries to Circle K. Ireland is the last the 9 countries to rebrand.

Ireland.
160 Company Owned.
275 Dealer.
2 Franchise

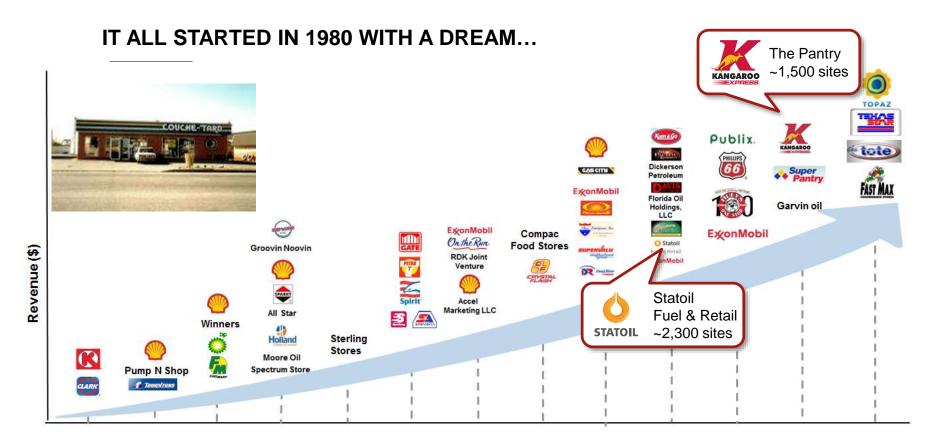


INTERNATIONAL PRESENCE



Around 1,500 licensed Circle K stores in Asia, Mexico, Honduras, U.A.E and Egypt







FOOD SERVICE IN MICROCOSM





INNOVATION V INVENTION





CHANGES IN SPEND BEHAVIOUR

While spare cash continues to be put in saving, home improvements stood out for Ireland this quarter

Where do Irish consumers channel their spare cash?



Source: The Conference Board® Global Consumer Confidence™ Survey in collaboration with Nielsen



Q2 EU Avg. 40%

39%

39%

23%

24%

31%

18%



Consumers of the future will.....

Our sector is built around consumers and their ever-changing habits, attitudes, tastes and preferences. **To serve the consumer of the future we must first understand them.**

Be timeoptimisers



Eat when with suits me. Sacking & Food to Go. Blurred day Parts.

Be more health conscious



Health and
Wellbeing will grow
in importance with
subtle differences
owing to individual
motivations.

Be more individual



Consumers in the future will be open to a more personalised food experience, but only if there is a clear benefit to them with minimal effort.

Be more experimental



Consumers in the future will increasingly experiment with their shopping and meal preparation to broaden their repertoires.

Be more socially conscious



Consumers will want to make sustainable and ethical choices, but only if other needs are also satisfied. Companies will have to respond on consumer' terms.





CIRCLE K FOOD AMBITION

"Best Food Offer for People on the Go".

Target Groups.













Working guys

travelling to, during or from work and drive several times a week during business hours

Leisure customers

travelling on a shorter car trip in their spare time (e.g. to/from friend)

Commuters

travelling to or from work and do not drive several times a week during business hours

Weekend Travelers

travelling on a longer weekend or holiday trip

The Locals

travelling from home/work directly to the station to buy something and go straight back



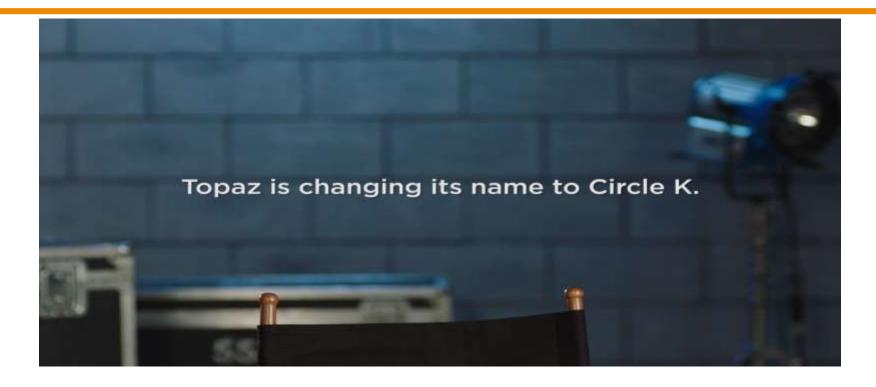


CIRCLE K BRAND POSITIONING

Caring Friendly Relaxed Easy & Enjoyable



CIRCLE K





CIRCLE K MISSION & FOOD

Circle K mission

How we deliver Circle K mission with food.





Fast and friendly service

Food readily available with consistently excellent quality at all times.



Great Quality Food for people on the go

Fresh, High Quality & Great Tasting Food during our three key time periods - breakfast, snacking and lunch with optimal amount of choice.



Easy visits

Easy to choose, get & go. Easy to serve. Easy to enjoy your favorite.



GREAT QUALITY FOOD FOR PEOPLE ON THE GO



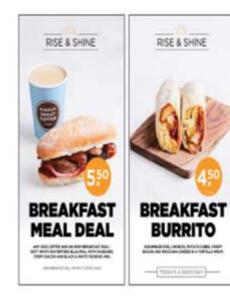


EASY VISITS





DAY PARTS, BREAKFAST, SNACKING & LUNCH.









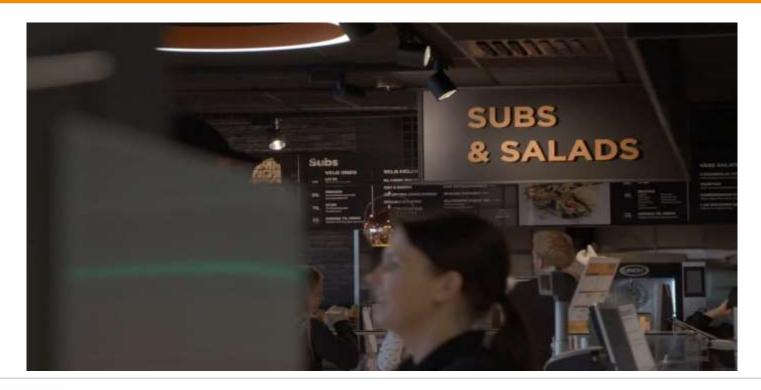








CK STORE CONCEPT





SUPPORTING LOCAL























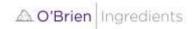
















OPPORTUNITIES IN EUROPE



Baltics





Norway





CHALLENGES

Industry

- Brexit
- Vat Rate Increase.
- Staff Turnover.

Circle K

- Brexit.
- Changes in Fuel types affecting traffic to sites.
- Staff Turnover.

As a industry we all have similar challenges. Let's work together to Win.



AND SO



